

# INTERIM FINANCIAL REPORT H1 2014

**Company Announcement No. 556** 

30 July 2014

#### Selected financial and operating data for the period 1 January - 30 June 2014

| (DKKm)  | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|---|---------|---------|----------|----------|
| Net revenue   | 12,162  | 11,406  | 23,764   | 22,387   |
| Gross profit  | 2,608   | 2,553   | 5,073    | 4,957    |
| EBIT before special items                                   | 701     | 680     | 1,247    | 1,189    |
| Operating margin  | 5.8%    | 6.0%    | 5.2%     | 5.3%     |
| Conversion ratio  | 26.9%   | 26.6%   | 24.6%    | 24.0%    |
| Special items, net  | =       | 23      | 300      | 25       |
| Profit before tax   | 626     | 576     | 787      | 1,014    |
| Adjusted earnings for the period                            | 493     | 465     | 866      | 817      |
| Adjusted free cash flow                                     |         |         | 760      | 674      |
| Diluted adjusted earnings per share of DKK 1 for the period | 2.83    | 2.60    | 4.92     | 4.57     |

Jens Bjørn Andersen, CEO: "We maintained the positive growth trend in number of shipments in all our business areas in the second quarter of 2014. We are gaining market share in a highly competitive market and are seeing a positive development in both earnings and cash flow despite an adverse currency effect. The earnings growth owes to our global air and sea freight activities, which reported top line growth and increased productivity. The European road freight and contract logistics markets are characterised by fierce price competition, which had an impact on our earnings in these business areas. The development in earnings and cash flow shows that the streamlining and cost management initiatives we have launched in 2014 were well-timed and will help fortify DSV's position among the most profitable global providers of freight forwarding services. We still see good possibilities for growth, both organically and through acquisitions."

DSV maintains its full-year outlook for 2014 previously announced. However, operating profit before special items is expected to be in the range of DKK 2,550 - 2,700 million against the previous outlook of DKK 2,500 - 2,700 million.

A separate company announcement about the launch of a new share buyback programme of DKK 400 million will be issued today.

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This announcement is available on the Internet at www.dsv.com. The announcement has been prepared in Danish and in English. In the event of discrepancies, the Danish version shall apply.

Yours sincerely, DSV A/S

DSV A/S, Banemarksvej 58, 2605 Brøndby, Denmark, tel. +45 43203040, CVR No. 58233528, www.dsv.com. Global Transport and Logistics

DSV is a global supplier of transport and logistics solutions. We have offices in more than 70 countries and an international network of partners and agents, making us a truly global player that offers services worldwide. The effective, professional solutions provided by the company's 22,000 employees enabled DSV to record worldwide revenue of 6 billion euro for 2013.

#### Financial highlights\*

|   | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|---|---------|---------|----------|----------|
| Income statement (DKKm)   |         |         |          |          |
| Net revenue   | 12,162  | 11,406  | 23,764   | 22,387   |
| Gross profit  | 2,608   | 2,553   | 5,073    | 4,957    |
| Operating profit before amortisation, depreciation and special items      | 832     | 804     | 1,508    | 1,446    |
| Operating profit before special items (EBIT before special items)         | 701     | 680     | 1,247    | 1,189    |
| Special items, net  | -       | 23      | 300      | 25       |
| Net financial expenses  | 75      | 81      | 160      | 150      |
| Profit before tax   | 626     | 576     | 787      | 1,014    |
| Profit for the period   | 464     | 417     | 583      | 738      |
| Adjusted earnings for the period  | 493     | 465     | 866      | 817      |
| Balance sheet (DKKm)  |         |         |          |          |
| DSV A/S shareholders' share of equity                                     |         |         | 6,202    | 5,557    |
| Non-controlling interests   |         |         | 27       | 31       |
| Balance sheet total   |         |         | 24,016   | 23,395   |
| Equity  |         |         | 6,229    | 5,588    |
| Net w orking capital  |         |         | 517      | 611      |
| Net interest-bearing debt   |         |         | 5,728    | 6,528    |
| Invested capital including goodwill and customer relationships            |         |         | 12,036   | 12,197   |
| Gross investment in property, plant and equipment                         |         |         | 83       | 131      |
| Cash flows (DKKm)   |         |         |          |          |
| Operating activities  |         |         | 906      | 724      |
| Investing activities  |         |         | (146)    | (130)    |
| Free cash flow  |         |         | 760      | 594      |
| Adjusted free cash flow   |         |         | 760      | 674      |
| Financing activities (excluding dividends distributed, share buybacks and |         |         | (271)    | 27       |
| sale of treasury shares)  |         |         | (= /     |          |
| Share buybacks  |         |         | (466)    | (383)    |
| Dividends distributed   |         |         | (270)    | (235)    |
| Cash flow for the period  |         |         | (118)    | 94       |
| Financial ratios (%)  |         |         | ` ,      |          |
| Gross margin  | 21.4    | 22.4    | 21.3     | 22.1     |
| Operating margin  | 5.8     | 6.0     | 5.2      | 5.3      |
| Conversion ratio  | 26.9    | 26.6    | 24.6     | 24.0     |
| Effective tax rate  | 25.9    | 27.6    | 25.9     | 27.2     |
| ROIC before tax including goodw ill and customer relationships            |         |         | 21.5     | 20.5     |
| ROIC before tax excluding goodwill and customer relationships             |         |         | 73.9     | 67.3     |
| Return on equity  |         |         | 24.1     | 29.2     |
| Solvency ratio  |         |         | 25.8     | 23.8     |
| Gearing ratio   |         |         | 1.8      | 2.2      |
| Share ratios  |         |         |          |          |
| Earnings per share of DKK 1 for the period                                | 2.66    | 2.36    | 3.34     | 4.16     |
| Diluted earnings per share of DKK 1 for the period                        | 2.66    | 2.35    | 3.31     | 4.15     |
| Diluted adjusted earnings per share of DKK 1 for the period               | 2.83    | 2.60    | 4.92     | 4.57     |
| Diluted adjusted earnings per share of DKK 1 for the last 12 months       |         |         | 10.43    | 9.60     |
| Number of shares issued at 30 June ('000)                                 |         |         | 177,000  | 180,000  |
| Number of treasury shares at 30 June ('000)                               |         |         | 3,453    | 3,562    |
| Average number of outstanding shares for the period ('000)                | 174,452 | 178,245 | 174,737  | 178,260  |
| Diluted average number of outstanding shares for the period ('000)        | 174,489 | 178,608 | 175,902  | 178,864  |
| Share price at 30 June (DKK)  | ,       | -,      | 177.50   | 139.70   |
| Staff   |         |         |          |          |
| Number of full-time employees at 30 June                                  |         |         | 22,254   | 21,812   |
|   |         |         | ,_3 1    | ,        |

 $<sup>^{\</sup>ast})$  For a definition of financial highlights, see p. 65 of the 2013 Annual Report.

## Management's commentary

The DSV Group reported organic gross profit growth of 3.0% and 5.9% organic growth in operating profit before special items for the first six months of 2014. Operating profit before special items came to DKK 1,247 million for the period against DKK 1,189 million for the same period of 2013. The growth for H1 2014 owes to the results of the Air & Sea Division, whereas Road and Solutions reported a slight drop in earnings. Earnings per share (diluted and adjusted) increased by 7.7% on H1 2013.

Similar to consolidated earnings, the adjusted free cash flow of the Group showed a positive development and amounted to DKK 760 million for the first six months of 2014 against DKK 674 million for the same period of 2013.

Operating profit before special items increased by 4.9% and totalled DKK 1,247 million for H1 2014



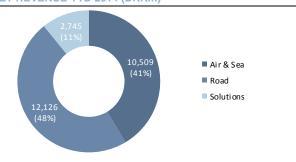
#### Profit for the period

#### Net revenue

For the first six months of 2014, DSV recorded revenue of DKK 23,764 million against DKK 22,387 million for the corresponding period of 2013. The organic growth was 5.5%.

For Q2 2014, revenue amounted to DKK 12,162 million against DKK 11,406 million for the same period last year. The organic growth was 6.6%.

#### **NET REVENUE YTD 2014 (DKKm)**



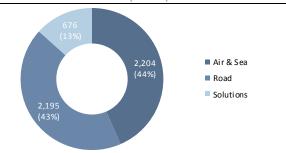
#### **Gross profit**

Gross profit was up 2.3% and totalled DKK 5,073 million for the period. The organic growth was 3.0%.

For Q2 2014, gross profit amounted to DKK 2,608 million against DKK 2,553 million for the same period last year. The organic growth was 2.8%.

Both net revenue and gross profit were positively affected by the acquisitions made and increasing freight volumes. However, price competition also impacted negatively on gross profit.

#### **GROSS PROFIT YTD 2014 (DKKm)**

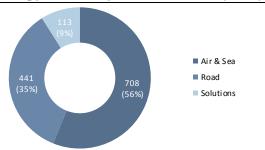


The Air & Sea and Road Divisions contributed to the high gross profit, whereas the Solutions Division reported a lower gross profit on the corresponding period of 2013.

Low exchange rates impacted negatively on gross profit by DKK 133 million, corresponding to 2.7%, in H1 2014 compared to the same period of 2013.

The consolidated gross margin for the period came to 21.3% against 22.1% for the same period of 2013.

#### Operating profit before special items YTD 2014 (DKKm)



#### Operating profit before special items

Operating profit before special items increased by 4.9% and totalled DKK 1,247 million for H1 2014. The organic growth was 5.9%.

For Q2 2014, operating profit before special items amounted to DKK 701 million against DKK 680 million for the same period last year. The organic growth was 4.3%.

Conversion ratio was 24.6% for the period against 24.0% for the same period of 2013. The high conversion ratio is attributable to the Air & Sea Division, which managed to handle a 10% volume growth without a corresponding increase in costs. The conversion ratios of Road and Solutions were slightly down on the same period last year, mainly as a result of low average earnings per consignment.

The operating margin (before special items) came to 5.2% for the first six months of 2014, which is in line with the same period last year.

Low exchange rates impacted negatively on operating profit before special items by DKK 25 million, corresponding to 2.1%.

#### Special items, net

Special items netted DKK 300 million for the first six months of 2014 against DKK 25 million for the same period of 2013.

Special items for the period related to the streamlining and costsaving initiatives launched under the project name "Operational Excellence 2.0". The programme comprises investments that relate to the establishment of DSV's international Shared Service Centre in Poland and various operational and administrative initiatives on both group, regional and local level.

The planned initiatives are expected to generate annual savings of approx. DKK 150 million, with full effect from 2015.

#### Effective tax rate

The effective tax rate was in line with expectations at 25.9% for the first six months of 2014 compared to 27.2% for the same period of 2013.

#### Profit for the period

The profit for the period was DKK 583 million against DKK 738 million for the same period of 2013. The decline was mainly due to the expenses related to the Operational Excellence 2.0 programme. Adjusted for these expenses, profit for the period would amount to DKK 805 million.

#### Diluted adjusted earnings per share

Diluted adjusted earnings per share were DKK 4.92 for the first six months of 2014, which was 7.7% higher than for the same period last year. The increase was attributable to the increase in adjusted earnings and the reduced average number of shares as a result of the share buybacks made.

The 12-month figure to the end of June 2014 was DKK 10.43 per share compared to DKK 9.60 for the same period of 2013, corresponding to an increase of 8.6%.

|                           |          | Currency    |               |         |         |          |
|---------------------------|----------|-------------|---------------|---------|---------|----------|
|                           |          | translation | Acquisitions, | Organic | Organic |          |
| (DKKm)                    | Q2 2013  | adjustments | net           | growth  | growth  | Q2 2014  |
| Net revenue               | 11,406   | (259)       | 264           | 751     | 6.6%    | 12,162   |
| Gross profit              | 2,553    | (60)        | 44            | 71      | 2.8%    | 2,608    |
| EBIT before special items | 680      | (14)        | 6             | 29      | 4.3%    | 701      |
|                           |          |             |               |         |         |          |
|                           | YTD 2013 |             |               |         |         | YTD 2014 |
| Net revenue               | 22,387   | (546)       | 677           | 1,246   | 5.5%    | 23,764   |
| Gross profit              | 4,957    | (133)       | 103           | 146     | 3.0%    | 5,073    |
| EBIT before special items | 1,189    | (25)        | 13            | 70      | 5.9%    | 1,247    |

#### **Cash flows**

#### Working capital

The Group's funds tied up in net working capital came to DKK 517 million at 30 June 2014 against DKK 611 million at 30 June 2013. Relative to estimated full-year revenue the net working capital amounted to 1.1% at 30 June 2014 against 1.4% at 30 June 2013.

The reduced net working capital was mainly due to an increase in short-term provisions in connection with Operational Excellence 2.0. Adjusted for the short-term provisions, net working capital came to 1.6% of estimated full-year revenue, the increase mainly owing to the Air & Sea Division.

The Group's funds tied up in net working capital came to DKK 561 million at 31 December 2013.

#### Cash flow from operating activities

Cash flow from operating activities was DKK 906 million for the first six months of 2014 against DKK 724 million for the same period of 2013. Cash flow from operating activities was mainly affected by the high operating profit and improved working capital compared to H1 2013.

#### Free cash flow

Free cash flow for the period came to DKK 760 million against DKK 594 million for the same period last year.

#### **CASH FLOW STATEMENT**

| (DKKm)  | YTD 2014 | YTD 2013 |
|---|----------|----------|
|   |          |          |
| EBITDA before special items                             | 1,508    | 1,446    |
| Change in net working capital                           | (165)    | (232)    |
| Adjustment, non-cash operating items                    | 259      | (81)     |
| Adjustment, other operating items                       | (696)    | (409)    |
| Cash flow from operating activities                     | 906      | 724      |
| Purchase and sale of intangibles, property, plant and   |          |          |
| equipment   | (157)    | (46)     |
| Acquisition and disposal of subsidiaries and activities | -        | (80)     |
| Other   | 11       | (4)      |
| Cash flow from investing activities                     | (146)    | (130)    |
| Free cash flow  | 760      | 594      |
| Proceeds from and repayment of short-term and long-     |          |          |
| term debt   | (343)    | 28       |
| Allocated to shareholders                               | (736)    | (618)    |
| Exercised under share option scheme                     | 129      | 91       |
| Other transactions with shareholders                    | 72       | (1)      |
| Cash flow from financing activities                     | (878)    | (500)    |
| Cash flow for the period                                | (118)    | 94       |
|   | •        |          |
| Adjusted free cash flow                                 | 760      | 674      |

#### **Capital allocation**

In accordance with the Group's capital allocation policy, the adjusted free cash flow for the six-month period ended 30 June 2014 was distributed to the Company's shareholders through share buybacks (DKK 466 million) and dividend payments (DKK 270 million).

The Air & Sea Division acquired the remaining 67% of the shares in the DSV SWIFT companies in Africa with effect from 1 July 2014. The acquisition was a strategic initiative by which the Division has gained increased presence in the African continent. However, the transaction is expected to have no material impact on cash flows or profit for 2014.

#### **Capital structure and finances**

#### **Equity**

At 30 June 2014, the DSV A/S shareholders' share of equity was DKK 6,202 million. At 31 December 2013, Group equity was DKK 6.218 million.

Equity was mainly affected by the profit for the period, share buybacks and distribution of dividends.

At 30 June 2014, the Company's portfolio of treasury shares amounted to 3,452,548 shares, corresponding to 1.95% of all 177,000,000 shares issued. At 30 July 2014, the Company's portfolio of treasury shares amounts to 4,188,661 shares.

DSV reduced its share capital on 14 April 2014 through the cancellation of 3,000,000 treasury shares, in accordance with the resolution passed at the Company's Annual General Meeting.

The solvency ratio excluding non-controlling interests came to 25.8% at 30 June 2014. At 31 December 2013, the solvency ratio was 26.9%.

#### **DEVELOPMENT IN EQUITY**

| (DKKm)                                      | YTD 2014 | YTD 2013 |
|---|----------|----------|
|   |          |          |
| Equity at 1 January                         | 6,218    | 5,348    |
| Net profit for the period                   | 583      | 742      |
| Dividends distributed                       | (270)    | (235)    |
| Purchase of treasury shares                 | (466)    | (383)    |
| Sale of treasury shares                     | 129      | 91       |
| Adjustments relating to hedging instruments | 7        | 59       |
| Tax on changes in equity                    | (4)      | (32)     |
| Other adjustments, net                      | 5        | (33)     |
| Equity at 30 June                           | 6,202    | 5,557    |

#### **Net interest-bearing debt**

Net interest-bearing debt amounted to DKK 5,728 million at 30 June 2014 against DKK 5,949 million at 31 December 2013. At 30 June 2014, the financial gearing ratio was 1.8 and thus in line with the Group's capital structure target of a financial gearing ratio (measured as net interest-bearing debt/EBITDA before special items) of approx. 2.0. The financial gearing ratio may exceed 2.0 in extraordinary periods in case of major acquisitions made by the Group.

The long-term debt funding is structured as 50% bank loans and 50% corporate bonds.

The duration of the Group's long-term loan and credit facilities was 4.6 years at 30 June 2014 against 4.2 years at 31 December 2013.

In March 2014, DSV issued DKK 1,500 million worth of 8-year corporate bonds. The proceeds have been used to reduce the Group's long-term bank loans.

#### **Net financial expenses**

Financial expenses netted DKK 160 million for the period against DKK 150 million for the same period of 2013.

### Invested capital including goodwill and customer relationships

The Group's invested capital including goodwill and customer relationships amounted to DKK 12,036 million at 30 June 2014 against DKK 12,281 million at 31 December 2013. The decline was mainly due to the low level of funds tied up in property, plant and equipment.

#### ROIC

Return on invested capital including goodwill and customer relationships was 21.5% for the 12-month period ended 30 June 2014 against 20.5% for the 12-month period ended 30 June 2013.

#### Impact from seasonality

Seasonality does not have any major impact on the activities of the Group.

#### Outlook for 2014

DSV maintains the outlook for 2014 previously announced. However, operating profit before special items is expected to be in the range of DKK 2,550 - 2,700 million against the previous outlook of DKK 2,500 - 2,700 million. Consequently, the outlook is as follows:

- Gross profit is expected to be in the range of DKK 10,100 -10.500 million
- Operating profit before special items is expected to be in the range of DKK 2,550 - 2,700 million
- Special items of approx. DKK 300 million are expected in connection with the execution of the Operational Excellence 2.0 investment programme
- Net financial expenses are expected to approximate DKK 300 million
- The effective tax rate of DSV is expected to be 26%
- Free cash flow before any acquisition or divestment of enterprises is expected to approximate DKK 1,600 million

Based on the market development in the first half of 2014 and the outlook for the remainder of the year, DSV raises its full-year expectations for market volume growth for 2014.

DSV maintains its goal of gaining market share and growing faster than the market. However, the high expectations for market growth are counterbalanced by a reduced profit per shipment, hence the full-year financial outlook remains unchanged.

#### MARKET GROWTH FORECAST - FREIGHT VOLUMES, 2014

|             | Previous    | Adjusted    |
|-------------|-------------|-------------|
| Sea freight | 3-5% growth | 3-5% growth |
| Air freight | 1-3% growth | 2-4% growth |
| Road        | 1-2% growth | 1-3% growth |
| Solutions   | 1-2% growth | 1-3% growth |

The consolidated performance forecast is based on the exchange rates listed below:

#### **EXCHANGE RATES**

| EXCITATION NATES |     |
|------------------|-----|
| EUR              | 746 |
| GBP              | 896 |
| HKD              | 70  |
| CNY              | 91  |
| SEK              | 86  |
| USD              | 550 |

By their nature, the expectations stated above are uncertain and involve various risks. Critical factors may influence actual results. Such factors include, but are not limited to, unforeseen changes in economic and political conditions, changes in the demand for DSV's services, consolidation in the industry and impact from the acquisition and divestment of enterprises, and other material factors, including interest rate and exchange rate fluctuations. These factors may result in the actual development and results of the Group differing from the expectations set out in this Report.

## **DSV Air & Sea**

#### **Activities**

DSV Air & Sea organises transportation of cargo by air and sea. The Division offers conventional freight services through its global network supplemented by a Project Department.



The Division reported a 9% increase in sea freight volumes and 11% in air freight for H1 2014

#### **INCOME STATEMENT**

| _(DKKm)                                | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|--|---------|---------|----------|----------|
|  |         |         |          | _        |
| Net revenue                            | 5,485   | 5,000   | 10,509   | 9,726    |
| Direct costs                           | 4,335   | 3,910   | 8,305    | 7,642    |
| Gross profit                           | 1,150   | 1,090   | 2,204    | 2,084    |
| Other external expenses                | 234     | 234     | 470      | 466      |
| Staff costs                            | 491     | 479     | 972      | 939      |
| EBITDA before special items            | 425     | 377     | 762      | 679      |
| Amortisation and depreciation          | 12      | 12      | 24       | 25       |
| Amortisation of customer relationships | 15      | 14      | 30       | 27       |
| EBIT before special items              | 398     | 351     | 708      | 627      |

#### **KEY OPERATING DATA**

|  | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|--|---------|---------|----------|----------|
| Gross margin (%)                         | 21.0    | 21.8    | 21.0     | 21.4     |
| Conversion ratio (%)                     | 34.6    | 32.2    | 32.1     | 30.1     |
| Operating margin (%)                     | 7.3     | 7.0     | 6.7      | 6.4      |
| Number of full-time employees at 30 June |         |         | 6,352    | 6,140    |
| Total invested capital (DKKm)            |         |         | 6,755    | 6,472    |
| Net w orking capital (DKKm)              |         |         | 1,202    | 1,058    |
| ROIC (%)                                 |         |         | 22.3     | 22.0     |

#### Market development

#### Freight volume growth on H1 2013

|                      | DSV     | Market* | DSV  | Market* |
|----------------------|---------|---------|------|---------|
|                      | Q2 2014 | Q2 2014 | YTD  | YTD     |
|                      |         |         | 2014 | 2014    |
| Sea freight – TEUs   | 9%      | 3-5%    | 9%   | 3-5%    |
| Air freight – tonnes | 11%     | 2-4%    | 11%  | 2-4%    |

<sup>\*)</sup> Market growth rates are based on own estimates.

The Air & Sea Division reported an increase in sea freight volumes (TEUs) of approx. 9% for H1 2014 compared to the same period of 2013 and is estimated to have gained market share. Acquirees contributed approx. 3% to the volume growth for the period.

The air freight volumes (tonnes) of the Division grew by 11% in the first six months of 2014 compared to the same period of 2013, and the Division is estimated to have gained market share also in this segment. Acquirees contributed approx. 2% to the volume growth for the period.

#### Net revenue

Net revenue was up 8.1% and totalled DKK 10,509 million for the first six months of the year. The organic growth was 7.3%.

Revenue was up 9.7% in the second quarter of the year and totalled DKK 5,485 million. The organic growth was 10.5%.

The high net revenue mainly owes to the growth in freight volumes. However, net revenue was also negatively affected by low exchange rates and continued fierce competition in the main markets of the Division.

#### **Gross profit**

Gross profit was up 5.8% and totalled DKK 2,204 million for the first six months of 2014. The organic growth was 6.6%.

Gross profit was up 5.5% in the second quarter of the year and totalled DKK 1,150 million. The organic growth was 6.7%.

Gross profit was positively affected by the growth in freight volumes, whereas gross profit per shipment declined for both sea freight and air freight compared to the same period last year. The low gross profit per shipment was mainly due to low exchange rates (the USD rate in particular) and the increased competition.

#### **EBIT** before special items

EBIT before special items increased by 12.9% and totalled DKK 708 million for the first six months of 2014. The organic growth was 13.8%.

EBIT before special items increased 13.4% in Q2 2014 and totalled DKK 398 million. The organic growth was 15.4%. Conversion ratio for Q2 2014 was 34.6% against 32.2% for the same period last year.

Conversion ratio for the period under review was 32.1% against 30.1% for the same period last year.

The positive development in conversion ratio mainly relates to the high gross profit, coupled with stable overheads despite the integration of acquirees. The Division handled approx. 10% more volume with unchanged capacity, and the improved productivity was partly a result of continued business process optimisation and supported by a robust IT platform.

The Division's operating margin for the period under review was 6.7% against 6.4% for the same period last year.

#### Working capital

The Air & Sea Division's funds tied up in net working capital came to DKK 1,202 million at 30 June 2014 against DKK 1,058 million at 30 June 2013. The increase was partly due to the high activity level and a change in payment behaviour.

|                           |          | Currency    |               |         |         |          |
|---------------------------|----------|-------------|---------------|---------|---------|----------|
|                           |          | translation | Acquisitions, | Organic | Organic |          |
| (DKKm)                    | Q2 2013  | adjustments | net           | growth  | growth  | Q2 2014  |
| Net revenue               | 5,000    | (174)       | 139           | 520     | 10.5%   | 5,485    |
| Gross profit              | 1,090    | (40)        | 28            | 72      | 6.7%    | 1,150    |
| EBIT before special items | 351      | (16)        | 10            | 53      | 15.4%   | 398      |
| (DKKm)                    | YTD 2013 |             |               |         |         | YTD 2014 |
| Net revenue               | 9,726    | (355)       | 423           | 715     | 7.3%    | 10,509   |
| Gross profit              | 2,084    | (83)        | 67            | 136     | 6.6%    | 2,204    |
| EBIT before special items | 627      | (25)        | 20            | 86      | 13.8%   | 708      |

#### **AIR & SEA SEGMENT INFORMATION**

|                    | Net re   | venue    | Gross    | profit   | EBIT before | special items | Operating | g margin | Convers  | ion ratio |
|--------------------|----------|----------|----------|----------|-------------|---------------|-----------|----------|----------|-----------|
| (DKKm)             | YTD 2014 | YTD 2013 | YTD 2014 | YTD 2013 | YTD 2014    | YTD 2013      | YTD 2014  | YTD 2013 | YTD 2014 | YTD 2013  |
| ·                  |          |          |          |          |             |               |           |          |          |           |
| EMEA               | 7,279    | 6,933    | 1,301    | 1,259    | 344         | 304           | 4.7       | 4.4      | 26.4     | 24.1      |
| APAC               | 2,435    | 2,223    | 458      | 452      | 178         | 173           | 7.3       | 7.8      | 38.9     | 38.3      |
| Americas           | 2,114    | 1,720    | 437      | 368      | 212         | 172           | 10.0      | 10.0     | 48.5     | 46.7      |
| Eliminations, etc. | (1,319)  | (1,150)  | 8        | 5        | (26)        | (22)          | -         | -        | -        | -         |
| Total              | 10,509   | 9,726    | 2,204    | 2,084    | 708         | 627           | 6.7       | 6.4      | 32.1     | 30.1      |

#### **AIR AND SEA SPLIT**

|                            | Sea freight |         |          |          | Air freight |         |          |          |
|----------------------------|-------------|---------|----------|----------|-------------|---------|----------|----------|
| (DKKm)                     | Q2 2014     | Q2 2013 | YTD 2014 | YTD 2013 | Q2 2014     | Q2 2013 | YTD 2014 | YTD 2013 |
|                            |             |         |          |          |             |         |          |          |
| Net revenue                | 3,233       | 2,992   | 6,251    | 5,803    | 2,252       | 2,008   | 4,258    | 3,923    |
| Direct costs               | 2,560       | 2,352   | 4,962    | 4,585    | 1,775       | 1,558   | 3,343    | 3,057    |
| Gross profit               | 673         | 640     | 1,289    | 1,218    | 477         | 450     | 9 15     | 866      |
| Gross margin (%)           | 20.8        | 21.4    | 20.6     | 21.0     | 21.2        | 22.4    | 21.5     | 22.1     |
| Volume (TEUs/Tonnes)       | 216,044     | 198,612 | 412,014  | 376,624  | 70,109      | 63,235  | 136,763  | 122,878  |
| Gross profit (TEUs/Tonnes) | 3,116       | 3,224   | 3,128    | 3,239    | 6,795       | 7,107   | 6,683    | 7,039    |

## **DSV** Road

#### **Activities**

With a complete European network, DSV Road is among the top three transport companies in Europe. The Division offers full load, part load and groupage services through a strong network of more than 200 terminals across Europe.



The Division reported 5% growth in number of consignments for H1 2014

#### **INCOME STATEMENT**

| (DKKm)                                 | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|--|---------|---------|----------|----------|
|  |         |         |          |          |
| Net revenue                            | 6,102   | 5,800   | 12,126   | 11,466   |
| Direct costs                           | 4,986   | 4,688   | 9,931    | 9,297    |
| Gross profit                           | 1,116   | 1,112   | 2,195    | 2,169    |
| Other external expenses                | 253     | 239     | 507      | 483      |
| Staff costs                            | 589     | 574     | 1,182    | 1,153    |
| EBITDA before special items            | 274     | 299     | 506      | 533      |
| Amortisation and depreciation          | 27      | 26      | 55       | 53       |
| Amortisation of customer relationships | 5       | 4       | 10       | 9        |
| EBIT before special items              | 242     | 269     | 441      | 471      |

#### **KEY OPERATING DATA**

|  | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|--|---------|---------|----------|----------|
| Gross margin (%)                         | 18.3    | 19.2    | 18.1     | 18.9     |
| Conversion ratio (%)                     | 21.7    | 24.2    | 20.1     | 21.7     |
| Operating margin (%)                     | 4.0     | 4.6     | 3.6      | 4.1      |
| Number of full-time employees at 30 June |         |         | 9,313    | 9,251    |
| Total invested capital (DKKm)            |         |         | 3,375    | 3,843    |
| Net w orking capital (DKKm)              |         |         | (575)    | (280)    |
| ROIC (%)                                 |         |         | 25.3     | 23.8     |

#### **Market development**

Freight volume growth on H1 2013

|              | DSV     | Market* | DSV  | Market* |
|--------------|---------|---------|------|---------|
|              | Q2 2014 | Q2 2014 | YTD  | YTD     |
|              |         |         | 2014 | 2014    |
| Consignments | 4%      | 2-3%    | 5%   | 2-3%    |

<sup>\*)</sup> Market growth rates are based on own estimates.

With an increase in number of consignments of 5% in the first six months of 2014 on the same period last year, Management estimates that the Road Division has gained market share in most markets. Acquirees are estimated to have contributed approx. 1% to the volume growth in the period under review.

#### Net revenue

Net revenue was up 5.8% and totalled DKK 12,126 million for the first six months of the year. The organic growth was 5.1%.

Revenue was up 5.2% in the second quarter of the year and totalled DKK 6,102 million. The organic growth was 4.5%.

Net revenue was mainly influenced by the growth in number of consignments.

#### **Gross profit**

Gross profit was up 1.2% and totalled DKK 2,195 million for the first six months of 2014. The organic growth was 1.0%.

For Q2 2014, gross profit amounted to DKK 1,116 million and was thus largely unchanged from the same period last year.

The Division's gross margin for the period under review was down at 18.1% against 18.9% for the same period last year. The

European road freight market is still a competitive market with fierce price competition, which is reflected in the low gross margin.

Also, both net revenue and gross profit were negatively affected by low exchange rates in some of the Division's main markets.

#### **EBIT** before special items

EBIT before special items dropped 6.4% and totalled DKK 441 million for the first six months of 2014. Organic growth was a negative 4.3%. Conversion ratio for the period under review was 20.1% against 21.7% for the same period last year.

EBIT before special items dropped 10.0% in Q2 2014 and totalled DKK 242 million. Conversion ratio for Q2 2014 was 21.7% against 24.2% for the same period last year.

The conversion ratio declined mainly as a result of an increase in overheads. Other external expenses and staff costs were affected by the general increase in costs and integration of acquirees, with the integration of Ontime Logistics in the Nordic countries involving an overall loss in the first six months of 2014.

We expect to see the effect in H2 2014 of the cost-saving initiatives launched under the Operational Excellence 2.0 programme.

The Division's operating margin for the period under review was 3.6% against 4.1% for the same period last year.

#### Working capital

The Road Division's funds tied up in net working capital came to a negative DKK 575 million at 30 June 2014 compared to a negative DKK 280 million at 30 June 2013.

|                           |          | Currency    |               |         |         |          |
|---------------------------|----------|-------------|---------------|---------|---------|----------|
|                           |          | translation | Acquisitions, | Organic | Organic |          |
| (DKKm)                    | Q2 2013  | adjustments | net           | growth  | growth  | Q2 2014  |
| Net revenue               | 5,800    | (86)        | 125           | 263     | 4.5%    | 6,102    |
| Gross profit              | 1,112    | (12)        | 15            | 1       | 0.1%    | 1,116    |
| EBIT before special items | 269      | -           | (6)           | (21)    | (8.0%)  | 242      |
| (DKKm)                    | YTD 2013 |             |               |         |         | YTD 2014 |
| Net revenue               | 11,466   | (185)       | 254           | 591     | 5.1%    | 12,126   |
| Gross profit              | 2,169    | (29)        | 34            | 21      | 1.0%    | 2,195    |
| EBIT before special items | 471      | (1)         | (9)           | (20)    | (4.3%)  | 441      |

## **DSV Solutions**

#### **Activities**

DSV Solutions specialises in logistics solutions across the entire supply chain, including freight management, customs clearance, warehousing and distribution, information management and e-business support.



In the first six months of 2014, the Division's activity level measured in order lines increased by approx. 2%

#### **INCOME STATEMENT**

| _(DKKm)                                | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|--|---------|---------|----------|----------|
|  |         |         |          |          |
| Net revenue                            | 1,400   | 1,372   | 2,745    | 2,716    |
| Direct costs                           | 1,054   | 1,012   | 2,069    | 2,008    |
| Gross profit                           | 346     | 360     | 676      | 708      |
| Other external expenses                | 100     | 110     | 205      | 229      |
| Staff costs                            | 140     | 138     | 280      | 279      |
| EBITDA before special items            | 106     | 112     | 191      | 200      |
| Amortisation and depreciation          | 30      | 27      | 60       | 61       |
| Amortisation of customer relationships | 9       | 9       | 18       | 18       |
| EBIT before special items              | 67      | 76      | 113      | 121      |

#### **KEY OPERATING DATA**

|  | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|--|---------|---------|----------|----------|
| Gross margin (%)                         | 24.7    | 26.2    | 24.6     | 26.1     |
| Conversion ratio (%)                     | 19.4    | 21.1    | 16.7     | 17.1     |
| Operating margin (%)                     | 4.8     | 5.5     | 4.1      | 4.5      |
| Number of full-time employees at 30 June |         |         | 5,973    | 5,937    |
| Total invested capital (DKKm)            |         |         | 1,652    | 1,722    |
| Net w orking capital (DKKm)              |         |         | 142      | 135      |
| ROIC (%)                                 |         |         | 14.7     | 13.8     |

#### Market development

#### **Activity growth on H1 2013**

|             | DSV     | Market* | DSV  | Market* |
|-------------|---------|---------|------|---------|
|             | Q2 2014 | Q2 2014 | YTD  | YTD     |
|             |         |         | 2014 | 2014    |
| Order lines | 2%      | 2-3%    | 2%   | 2-3%    |

<sup>\*)</sup> Market growth rates are based on own estimates.

Division volumes measured in order lines increased by approx. 2% in the first six months of 2014 compared to the same period of 2013, which is estimated to be in line with market growth.

#### Net revenue

Net revenue was up 1.1% and totalled DKK 2,745 million for the first six months of the year. The organic growth was 2.3%.

Revenue was up 2.0% in the second quarter of the year and totalled DKK 1,400 million. The organic growth was 3.2%.

Net revenue increased mainly due to the increase in order lines.

#### **Gross profit**

Gross profit was down 4.5% and totalled DKK 676 million for the period. Organic growth was a negative 3.8%. The gross margin for the period under review was 24.6% against 26.1% for the same period last year.

Gross profit dropped 3.8% in Q2 2014 and totalled DKK 346 million. Organic growth was a negative 3.1%. The gross margin for Q2 2014 was 24.7% against 26.2% for the same period last year.

The logistics services market is affected by surplus capacity in several countries, which is causing price pressure in a competitive market. Moreover, the rate of utilisation was too low at some Solutions locations, and the unutilised capacity impacted negatively on gross profit.

#### **EBIT** before special items

EBIT before special items was DKK 113 million for the period against DKK 121 million for the same period of 2013. Conversion ratio for the period under review was 16.7% against 17.1% for the same period last year.

For Q2 2014, EBIT before special items dropped to DKK 67 million against DKK 76 million for the same period of 2013. Conversion ratio was 19.4% for Q2 2014 against 21.1% for the same period last year.

The low conversion ratio mainly owed to the low gross profit, which was not fully counterbalanced by cost-saving initiatives. Process optimisation and cost management remain a key focus area of the Division and these efforts will be further intensified under the Operational Excellence 2.0 programme, the effect of which is expected to materialise in H2 2014.

#### **Working capital**

The Solutions Division's funds tied up in net working capital came to DKK 142 million at 30 June 2014 compared to DKK 135 million at 30 June 2013.

|                           |          | Currency    |               |         |         |          |
|---------------------------|----------|-------------|---------------|---------|---------|----------|
|                           |          | translation | Acquisitions, | Organic | Organic |          |
| (DKKm)                    | Q2 2013  | adjustments | net           | gro wth | growth  | Q2 2014  |
| Net revenue               | 1,372    | (15)        | -             | 43      | 3.2%    | 1,400    |
| Gross profit              | 360      | (3)         | -             | (11)    | (3.1%)  | 346      |
| EBIT before special items | 76       | -           | -             | (9)     | (11.8%) | 67       |
|                           |          |             |               |         |         |          |
| (DKKm)                    | YTD 2013 |             |               |         |         | YTD 2014 |
| Net revenue               | 2,716    | (34)        | -             | 63      | 2.3%    | 2,745    |
| Gross profit              | 708      | (5)         | -             | (27)    | (3.8%)  | 676      |
| EBIT before special items | 121      | -           | -             | (8)     | (6.6%)  | 113      |

## Interim financial statements

#### **INCOME STATEMENT**

| (DKKm)  | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|---|---------|---------|----------|----------|
| N.  | 40.400  | 44.400  | 00 =04   | 00.007   |
| Net revenue   | 12,162  | 11,406  |          | 22,387   |
| Direct costs  | 9,554   | 8,853   |          | 17,430   |
| Gross profit  | 2,608   | 2,553   | 5,073    | 4,957    |
| Other external expenses   | 497     | 504     | 1,009    | 1,024    |
| Staff costs   | 1,279   | 1,245   | 2,556    | 2,487    |
| Operating profit before amortisation, depreciation and special items        | 832     | 804     | 1,508    | 1,446    |
| Amortisation and depreciation of intangibles, property, plant and equipment | 131     | 124     | 261      | 257      |
| Operating profit before special items                                       | 701     | 680     | 1,247    | 1,189    |
| Special items, net  | _       | 23      | 300      | 25       |
| Financial expenses, net   | 75      | 81      | 160      | 150      |
| Profit before tax   | 626     | 576     | 787      | 1,014    |
| Tax on profit for the period  | 162     | 159     | 204      | 276      |
| Profit for the period   | 464     | 417     | 583      | 738      |
| Profit for the period is attributable to:                                   |         |         |          |          |
| Shareholders of DSV A/S   | 464     | 420     | 583      | 742      |
| Non-controlling interests   | -       | (3)     | -        | (4)      |
| Earnings per share:   |         |         |          |          |
| Earnings per share of DKK 1 for the period (DKK)                            | 2.66    | 2.36    | 3.34     | 4.16     |
| Diluted earnings per share of DKK 1 for the period (DKK)                    | 2.66    | 2.35    |          | 4.15     |
| Shaled carryings per chare or black from the period (black)                 | 2.00    | 2.00    | 0.01     | 40       |
| Supplementary information:  |         |         |          |          |
| Diluted adjusted earnings per share of DKK 1 for the period                 | 2.83    | 2.60    | 4.92     | 4.57     |
| Diluted adjusted earnings per share of DKK 1 for the last 12 months         |         |         | 10.43    | 9.60     |

#### STATEMENT OF COMPREHENSIVE INCOME

| (DKKm)  | Q2 2014 | Q2 2013 | YTD 2014 | YTD 2013 |
|---|---------|---------|----------|----------|
| Profit for the period   | 464     | 417     | 583      | 738      |
|   |         |         |          |          |
| Items that will be reclassified to income statement when                                |         |         |          |          |
| certain conditions are met:   |         |         |          |          |
| Currency translation adjustments, foreign enterprises                                   | (26)    | (66)    | (22)     | (62)     |
| Fair value adjustment relating to hedging instruments                                   | 47      | 23      | 35       | 29       |
| Fair value adjustment relating to hedging instruments transferred to financial expenses | (45)    | 15      | (28)     | 30       |
| Tax on items reclassified to income statement   | -       | (10)    | -        | (15)     |
| Other comprehensive income, net of tax  | (24)    | (38)    | (15)     | (18)     |
| Total comprehensive income  | 440     | 379     | 568      | 720      |
|   |         |         |          |          |
| Statement of comprehensive income is allocated to:                                      |         |         |          |          |
| Shareholders of DSV A/S   | 440     | 383     | 568      | 725      |
| Non-controlling interests   | -       | (4)     | -        | (5)      |
| Total   | 440     | 379     | 568      | 720      |

#### **CASH FLOW STATEMENT**

| (DKKm)  | YTD 2014 | YTD 2013 |
|---|----------|----------|
| Operating profit before amortisation, depreciation and special items                            | 1,508    | 1,446    |
| Adjustment, non-cash operating items etc.:  |          |          |
| Share-based payments  | 19       | 20       |
| Change in provisions  | 240      | (101)    |
| Cash flow from operating activities before special items, change in net working capital and tax | 1,767    | 1,365    |
|   | ,        | •        |
| Change in net working capital, excluding changes in provisions for corporation tax and          | (165)    | (232)    |
| current portion of provisions, etc.   |          |          |
| Special items   | (300)    | (25)     |
| Net financial expenses  | (176)    | (154)    |
| Corporation tax, paid   | (220)    | (230)    |
| Cash flow from operating activities   | 906      | 724      |
|   |          | (00)     |
| Purchase of intangible assets   | (93)     | (90)     |
| Purchase of property, plant and equipment   | (81)     | (132)    |
| Disposal of property, plant and equipment   | 17       | 176      |
| Acquisition of subsidiaries and activities  | -        | (80)     |
| Change in other financial assets  | 11       | (4)      |
| Cash flow from investing activities   | (146)    | (130)    |
| Free cash flow  | 760      | 594      |
|   |          |          |
| Proceeds from and repayment of short-term and long-term debt                                    | (318)    | 48       |
| Other financial liabilities incurred  | (25)     | (20)     |
| Shareholders:   |          |          |
| Dividends distributed   | (270)    | (235)    |
| Purchase of treasury shares   | (466)    | (383)    |
| Sale of treasury shares, exercise of share options  | 129      | 91       |
| Other transactions with shareholders  | 72       | (1)      |
| Cash flow from financing activities   | (878)    | (500)    |
| Cash flow for the period  | (118)    | 94       |
| Cash and cash equivalents at 1 January  | 707      | 552      |
| Cash flow for the period  | (118)    | 94       |
| Currency translation adjustments  | (36)     | 34       |
| Cash and cash equivalents at 30 June  | 553      | 680      |
| The cash flow statement cannot be directly derived from the balance sheet and income statement. | 300      |          |
| Statement of adjusted free cash flow  |          |          |
| Free cash flow  | 760      | 594      |
| Net acquisition of subsidiaries and activities  | -        | 80       |
| Adjusted free cash flow   | 760      | 674      |

#### **BALANCE SHEET, ASSETS**

| (DKKm)                        | 30.06.20 <sup>-</sup> | 30.06. | 2013  | 31.12.2013 |
|-------------------------------|-----------------------|--------|-------|------------|
|                               |                       |        |       |            |
| Intangible assets             | 8,96                  | 61 8   | 3,773 | 8,982      |
| Property, plant and equipment | 3,73                  | 35 4   | ,041  | 3,883      |
| Other receivables             | 1;                    | 36     | 161   | 147        |
| Deferred tax asset            | 46                    | 62     | 411   | 430        |
| Total non-current assets      | 13,29                 | 94 13  | ,386  | 13,442     |
| Trade receivables             | 8,12                  | 21 7   | ,942  | 7,469      |
| Work in progress (services)   | 88                    |        | 580   | 676        |
| Other receivables             | 1,14                  |        | 795   | 794        |
| Cash and cash equivalents     | 55                    |        | 680   | 707        |
| Assets held for sale          |                       | 17     | 12    | 12         |
| Total current assets          | 10,72                 | 22 10  | ,009  | 9,658      |
|                               |                       |        |       |            |
| Total assets                  | 24,0                  | 16 23  | 3,395 | 23,100     |

#### **BALANCE SHEET, EQUITY AND LIABILITIES**

| Total equity and liabilities          | 24,016     | 23,395     | 23,100     |
|---------------------------------------|------------|------------|------------|
| Total liabilities                     | 17,787     | 17,807     | 16,852     |
| Total current liabilities             | 10,367     | 9,975      | 8,980      |
| Corporation tax                       | 247        | 252        | 244        |
| Other payables                        | 2,803      | 2,544      | 2,115      |
| Work in progress (services)           | 1,473      | 1,132      | 1,252      |
| Trade payables                        | 4,650      | 4,549      | 4,537      |
| Financial liabilities                 | 715        | 1,257      | 590        |
| Provisions                            | 479        | 241        | 242        |
| Total non-current liabilities         | 7,420      | 7,832      | 7,872      |
| Financial liabilities                 | 5,566      | 5,951      | 6,066      |
| Provisions                            | 403        | 390        | 361        |
| Pensions and similar obligations      | 1,022      | 1,058      | 1,034      |
| Deferred tax                          | 429        | 433        | 411        |
| Total equity                          | 6,229      | 5,588      | 6,248      |
| Non-controlling interests             | 27         | 31         | 30         |
| DSV A/S shareholders' share of equity | 6,202      | 5,557      | 6,218      |
| Reserves                              | 6,025      | 5,377      | 6,038      |
| Share capital                         | 177        | 180        | 180        |
|                                       |            |            |            |
| (DKKm)                                | 30.06.2014 | 30.06.2013 | 31.12.2013 |

#### STATEMENT OF CHANGES IN EQUITY - 1 JANUARY - 30 JUNE 2014

| (DKKm)   | Share<br>capital | Treasury<br>shares | Hedging reserve | Translation reserve | Retained earnings | DSV A/S<br>shareholders' share<br>of equity | Non-<br>controlling<br>interests | Total<br>equity |
|--|------------------|--------------------|-----------------|---------------------|-------------------|---|----------------------------------|-----------------|
| Equity at 1 January 2014   | 180              | (5)                | (38)            | (44)                | 6,125             | 6,218                                       | 30                               | 6,248           |
| Profit for the period  | -                | -                  | -               | -                   | 583               | 583   | -                                | 583             |
| Currency translation adjustments, foreign enterprises                                    | -                | -                  | -               | (22)                | -                 | (22)  | -                                | (22)            |
| Fair value adjustments relating to hedging instruments                                   | -                | -                  | 35              | -                   | -                 | 35  | -                                | 35              |
| Fair value adjustments relating to hedging instruments transferred to financial expenses | -                | -                  | (28)            | -                   | -                 | (28)  | -                                | (28)            |
| Other comprehensive income, net of tax   | -                | -                  | 7               | (22)                | -                 | (15)  | -                                | (15)            |
| Total comprehensive income for the period  | -                | -                  | 7               | (22)                | 583               | 568   | -                                | 568             |
| Transactions with owners:  |                  |                    |                 |                     |                   |   |                                  |                 |
| Share-based payments   | -                | -                  | -               | -                   | 19                | 19  | -                                | 19              |
| Dividends distributed  | -                | -                  | -               | -                   | (270)             | (270)                                       | -                                | (270)           |
| Purchase and sale of treasury shares, net  | -                | (1)                | -               | -                   | (336)             | (337)                                       | -                                | (337)           |
| Capital reduction  | (3)              | 3                  | -               | -                   | -                 | -   | -                                | -               |
| Dividends on treasury shares   | -                | -                  | -               | -                   | 8                 | 8   | -                                | 8               |
| Other adjustments  | -                | -                  | -               | -                   | -                 | -   | (3)                              | (3)             |
| Tax on transactions with owners  | -                | -                  | -               | -                   | (4)               | (4)   | -                                | (4)             |
| Total transactions with owners   | (3)              | 2                  | -               | -                   | (583)             | (584)                                       | (3)                              | (587)           |
| Equity at 30 June 2014   | 177              | (3)                | (31)            | (66)                | 6,125             | 6,202                                       | 27                               | 6,229           |

#### STATEMENT OF CHANGES IN EQUITY - 1 JANUARY - 30 JUNE 2013

| (DKKm)   | Share<br>capital | Treasury<br>shares | Hedging reserve | Translation reserve | Retained<br>earnings | DSV A/S<br>shareholders' share<br>of equity | Non-<br>controlling<br>interests | Total<br>equity |
|--|------------------|--------------------|-----------------|---------------------|----------------------|---|----------------------------------|-----------------|
| Equity at 1 January 2013   | 188              | (10)               | (107)           | 16                  | 5,261                | 5,348                                       | 37                               | 5,385           |
| Profit for the period  | -                | -                  | -               | -                   | 742                  | 742   | (4)                              | 738             |
| Currency translation adjustments, foreign enterprises                                    | -                | -                  | -               | (61)                | -                    | (61)  | (1)                              | (62)            |
| Fair value adjustments relating to hedging instruments                                   | -                | -                  | 29              | -                   | -                    | 29  | -                                | 29              |
| Fair value adjustments relating to hedging instruments transferred to financial expenses | -                | -                  | 30              | -                   | -                    | 30  | -                                | 30              |
| Tax on other comprehensive income  | -                | -                  | (15)            | -                   | -                    | (15)  | -                                | (15)            |
| Other comprehensive income, net of tax   | -                | -                  | 44              | (61)                | -                    | (17)  | (1)                              | (18)            |
|  |                  |                    |                 |                     |                      |   |                                  |                 |
| Total comprehensive income for the period  | -                | -                  | 44              | (61)                | 742                  | 725   | (5)                              | 720             |
| Transactions with owners:  |                  |                    |                 |                     |                      |   |                                  |                 |
| Share-based payments   | -                | -                  | -               | -                   | 20                   | 20  | -                                | 20              |
| Dividends distributed  | -                | -                  | -               | -                   | (235)                | (235)                                       | -                                | (235)           |
| Purchase and sale of treasury shares, net  | -                | (1)                | -               | -                   | (291)                | (292)                                       | -                                | (292)           |
| Capital reduction  | (8)              | 8                  | -               | -                   | -                    |   | -                                | -               |
| Dividends on treasury shares   | -                | -                  | -               | -                   | 12                   | 12  | -                                | 12              |
| Other adjustments  | -                | -                  | -               | -                   | (4)                  | (4)   | (1)                              | (5)             |
| Tax on transactions with owners  | -                | -                  | -               | -                   | (17)                 | (17)  | -                                | (17)            |
| Total transactions with owners   | (8)              | 7                  | -               |                     | (515)                | (516)                                       | (1)                              | (517)           |
| Equity at 30 June 2013   | 180              | (3)                | (63)            | (45)                | 5,488                | 5,557                                       | 31                               | 5,588           |

## **Notes**

#### **NOTE 1 – ACCOUNTING POLICIES**

The Interim Financial Report has been prepared in accordance with IAS 34 "Interim Financial Reporting" as adopted by the European Union and Danish disclosure requirements for listed companies.

Except as stated below, the accounting policies applied are consistent with those applied in the 2013 consolidated financial statements. The 2013 consolidated financial statements provide a full description of the accounting policies applied.

#### Changes in accounting policies

DSV A/S has implemented the standards and interpretations effective as from 1 January 2014. None of the changes are expected to affect DSV's recognition and measurement of financial items.

Certain reclassifications have been made to the income statement which are not critical and which have not affected operating profit before special items or profit for the period.

#### NOTE 2 - ACCOUNTING ESTIMATES AND JUDGEMENTS

For the preparation of the Interim Financial Report, Management makes various accounting estimates and judgements that affect the application of accounting policies and the recognition of assets, liabilities and income and expense items. Actual operating results may deviate from such estimates.

Critical accounting estimates and judgements are consistent with those applied in the 2013 consolidated financial statements.

#### **NOTE 3 - SEGMENT INFORMATION**

|   |          |          | Other activities, non-<br>allo cated items and |          |          |          |          |          |          |          |
|---|----------|----------|--|----------|----------|----------|----------|----------|----------|----------|
| Condensed income statement                    | Air &    | Sea      | Ro   | ad       | Solut    | ions     | elimina  |          | То       | tal      |
| (DKKm)  | YTD 2014 | YTD 2013 | YTD 2014                                       | YTD 2013 | YTD 2014 | YTD 2013 | YTD 2014 | YTD 2013 | YTD 2014 | YTD 2013 |
|   |          |          |  |          |          |          |          |          |          |          |
| Revenue                                       | 10,509   | 9,726    | 12,126   | 11,466   | 2,745    | 2,716    | 412      | 348      | 25,792   | 24,256   |
| Intercompany revenue                          | (458)    | (404)    | (1,020)  | (985)    | (168)    | (149)    | (382)    | (331)    | (2,028)  | (1,869)  |
| Net revenue                                   | 10,051   | 9,322    | 11,106   | 10,481   | 2,577    | 2,567    | 30       | 17       | 23,764   | 22,387   |
|   |          |          |  |          |          |          |          |          |          |          |
| Gross profit                                  | 2,204    | 2,084    | 2,195  | 2,169    | 676      | 708      | (2)      | (4)      | 5,073    | 4,957    |
|   |          |          |  |          |          |          |          |          |          | ,        |
| Other external expenses                       | 470      | 466      | 507  | 483      | 205      | 229      | (173)    | (154)    | 1,009    | 1,024    |
| Staff costs                                   | 972      | 939      | 1,182  | 1,153    | 280      | 279      | 122      | 116      | 2,556    | 2,487    |
| Amortisation and depreciation                 | 54       | 52       | 65   | 62       | 78       | 79       | 64       | 64       | 261      | 257      |
| of intangibles, property, plant and equipment |          |          |  |          |          |          |          |          |          |          |
| EBIT before special items                     | 708      | 627      | 441  | 471      | 113      | 121      | (15)     | (30)     | 1,247    | 1,189    |
|   |          |          |  |          |          |          |          |          |          |          |
|   |          |          |  |          |          |          |          |          |          |          |
| Total assets                                  | 14,182   | 13,175   | 10,530   | 10,853   | 3,690    | 3,663    | (4,386)  | (4,296)  | 24,016   | 23,395   |
| Total liabilities                             | 10,383   | 10,205   | 7,975  | 7,204    | 3,503    | 3,471    | (4,074)  | (3,073)  | 17,787   | 17,807   |

## Statement by the Executive Board and the Board of Directors

The Board of Directors and the Executive Board have today considered and adopted the Interim Financial Report of DSV A/S for the six-month period ended 30 June 2014.

The Interim Financial Report, which has not been audited or reviewed by the Company auditor, has been prepared in accordance with IAS 34 "Interim Financial Reporting" as adopted by the European Union and Danish disclosure requirements for interim financial reports of listed companies.

In our opinion, the Interim Financial Report gives a true and fair view of the DSV Group's assets, equity, liabilities and financial position at 30 June 2014 and of the results of the Group's activities and the cash flow for the six-month period ended 30 June 2014.

We also find that the Management's commentary provides a fair statement of developments in the activities and financial situation of the Group, financial results for the period, the general financial position of the Group and a description of the major risks and elements of uncertainty faced by the Group.

Brøndby, 30 July 2014

#### **Executive Board:**

Jens Bjørn Andersen

CFO

Jens H. Lund

CEO

#### **Board of Directors:**

Kurt K. Larsen Chairman Erik B. Pedersen Deputy Chairman Annette Sadolin

Birgit W. Nørgaard

Thomas Plenborg

Robert Steen Kledal